

ADC Listed NYSE

DEVELOP | ACQUIRE | PARTNER



#### Safe Harbor

This presentation contains certain statements that are the Company's and Management's hopes, intentions, beliefs, expectations, or projections of the future and might be considered forward-looking statements under Federal Securities laws. Prospective investors are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties. The Company's actual future results may differ significantly from the matters discussed in these forward-looking statements and we may not release revisions to these forward-looking statements to reflect changes after we've made the statements. Factors and risks that could cause actual results to differ materially from expectations are disclosed from time to time in greater detail in the Company's filings with the SEC including, but not limited to, the Company's report on Form 10-K, as well as Company press releases.

#### Agree Realty Corporation (NYSE: ADC)

## Retail net lease REIT focused on growth through the acquisition and development of high-quality retail properties

#### **Our Company**

- \$2.1 billion retail net lease REIT headquartered in Bloomfield Hills, MI and listed on the NYSE under ticker ADC
- 436 retail properties totaling approximately 8.7 million square feet in 43 states
- 44% investment grade tenants and 10.2 years average remaining lease term

#### **Our History**

- 45 year operating history as a developer, owner and manager of retail properties
- IPO in 1994 to continue and expand business of predecessor company
- Formally launched acquisition platform in 2010 and Partner Capital Solutions ("PCS") business in 2012

#### **Our Business Plan**

- Opportunistically expand and diversify our high-quality retail net lease portfolio through a refined and disciplined investment strategy
- Generate consistent and sustainable earnings growth
- Provide a reliable income stream through a growing dividend
- Maintain a conservative and flexible capital structure

#### Recent Highlights

#### Consistent execution has led to enhanced shareholder value

Reduced Walgreens exposure from 11.6% to 7.7% year-over-year

Rite Aid exposure reduced to 0.8% after Walgreens purchased two Rite Aid locations

Sold 15 assets for \$45.8 million in 2017 at a weighted-average cap rate of 6.9%

Invested or committed a record \$399.7 million in 90 high-quality retail net lease assets in 2017

Increased 2017 FFO per share by 7.1% to \$2.72, and 2017 AFFO per share by 7.8% to \$2.70

Announced 2018 acquisition guidance of \$250 million to \$300 million & disposition guidance of \$25 million to \$50 million

Declared a quarterly dividend of \$0.52 per share, a 5.1% year-over-year increase

# Investment Strategy

#### Differentiated Real Estate Investment Strategy

# Leverage real estate acumen and three investment platforms to identify best risk-adjusted retail net lease opportunities

ADC's synergistic investment platforms adhere to the same core principles while pursuing opportunities along the full spectrum of net lease asset origination

- Bottoms-up underwriting real estate and residuals matter
- 100% retail properties superior real estate + longer term leases
- National and super-regional retailers > superior real estate + credit enhancement
- Emphasis on tenant real estate solutions in long-term relationships and repeat business.



#### ADC's Unique Dual Capabilities

Emphasis on <u>comprehensive</u> real estate <u>solutions</u> drive multi-faceted partnerships

#### Walgreens





#### **DEVELOPMENT**

- Spearheading retailer expansion programs for over four decades
  - In-house expertise
  - Superior access to capital
  - Transparency & credibility













#### SALE-LEASEBACK

- Track record of execution as acquirer and real estate partner
  - Ability to close quickly
  - Focus on core competencies
  - Side-by-side growth



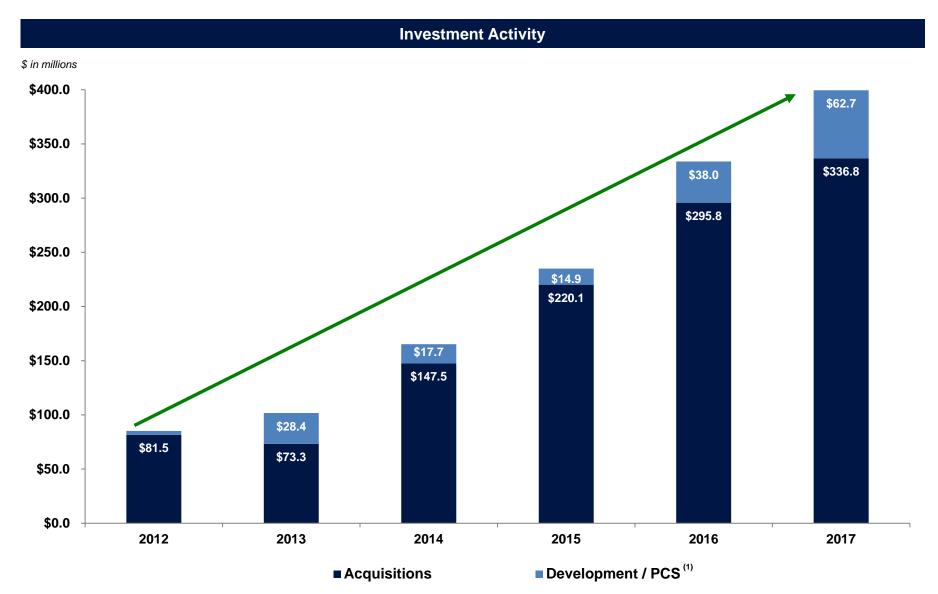






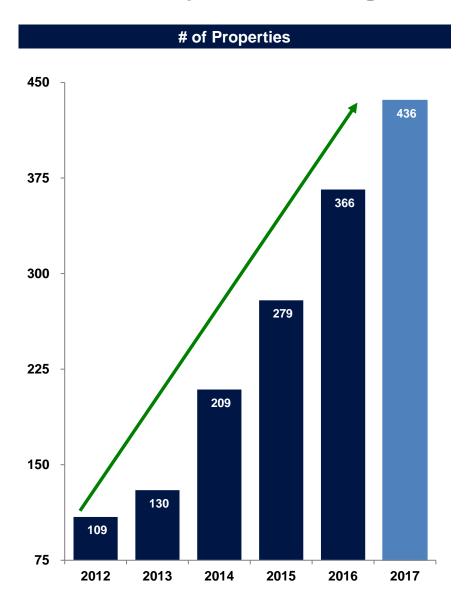
#### Track Record of Execution

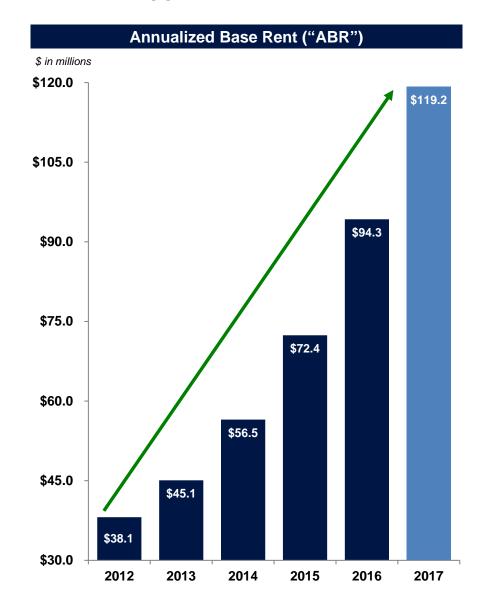
# Since 2010, ADC has invested approximately \$1.4 billion in high-quality retail net lease properties



#### Accelerating Growth

# Established real estate capabilities and growing market presence driving increased investment opportunities





#### Active Portfolio Management

Our focus on real estate fundamentals guides non-core asset sales and capital recycling

**Total Dispositions 2011-2017: \$147M** 

\$45.8M

Walgreens

Atlantic Beach, FL



\$12.9M





RITE AID East Lansing, MI

Ironwood Commons Ironwood, MI

\$29.0M



Ferris Commons Big Rapids, MI





\$29.7M



Ocala, FL



Macomb Township, MI



Rancho Cordova, CA



Port St. John, FL







Walgreens

Michigan (3)

2013

\$5.5M

Walgreens

Ypsilanti, MI

2014

2015

2016

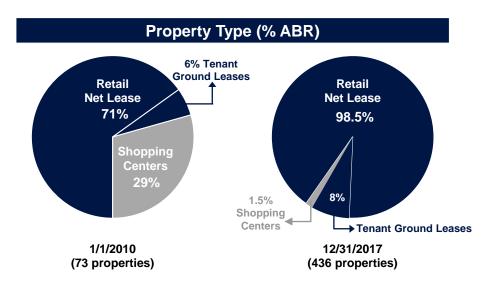
2017

### Portfolio Summary



#### Portfolio Transformation

#### Execution has led to increased portfolio diversification and improved quality of rental income





1/1/2010

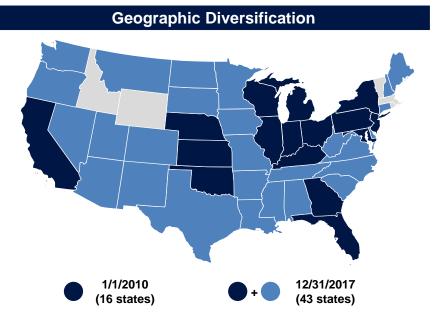
Pharmacy

**Bookstores** 

Auto Parts

Casual Dining

Financial Services



#### **Retail Sector Exposure** Current Pharmacy ✓ Health Services **QSRs** Tire & Auto Service Health & Fitness General Merchandise Entertainment Retail ✓ Grocery Stores Crafts & Novelties ✓ Off-Price Retail. **Dollar Stores** Warehouse Clubs ✓ Pet Supplies ✓ General Merchandise Apparel Convenience Stores **Discount Stores** Casual Dining ✓ Sporting Goods Specialty Retail ✓ Home Furnishings Home Improvement Office Supplies **Theaters** Consumer Electronics **Auto Parts** ✓ Farm & Rural Supply **Financial Services** ✓ Shoes

#### Portfolio Transformation

#### January 2015

#### December 2017

Top **Sectors** 

R	Pharmacy
<b>A</b>	QSRs

**Apparel** 

29.7%



6.1%



**Pharmacy** 12.3%



**Grocery** 7.7%



**Health & Fitness** 5.8%

Top **Tenants** 

Walgreens	21.9%
Wawa	4.4%

4.4%

**♥CVS** pharmacy<sup>™</sup> 4.4% Walgreens

7.7%

Walmart \*

3.5%

**LA**| **FITNESS** 

3.5%

# of **Properties** 

**Enterprise Value** 

209 properties

\$0.8 billion

436 properties

\$2.1 billion

#### Portfolio Snapshot

Tenants			
\$ in millions Tenant / Concept	Annualized Base Rent <sup>(1)</sup>	% of Total	
Walgreens	\$9.6	7.7%	
Walmart 🔆	4.2	3.5%	
LA FITNESS	4.2	3.5%	
LOWE'S	4.2	3.5%	
TJX	3.7	3.1%	
<b>♥CVS</b> pharmacy*	3.0	2.5%	
Wawa	2.7	2.2%	
Mister CAR WASH	2.6	2.2%	
Smart&Final.	2.5	2.1%	
DOLLAR GENERAL	2.4	2.0%	
PETSMART	2.2	1.9%	
TRACTOR SUPPLYCO	2.2	1.8%	
HOBBY LOBBY	2.2	1.8%	
Michaels	2.1	1.7%	
(INTER)	2.1	1.7%	
Academy	2.0	1.7%	
DOLLAR TREE	1.9	1.6%	
	1.9	1.6%	
Other	63.5	53.9%	
Total	\$119.2	100.0%	



\$ in millions	Annualized	
Tenant Sector	Base Rent <sup>(1)</sup>	% of Total
Pharmacy	\$14,694	12.3%
Grocery Stores	9,136	7.7%
Health & Fitness	6,938	5.8%
Tire & Auto Service	6,534	5.5%
Off-Price Retail	6,405	5.4%
Restaurants - Quick Service	6,120	5.1%
Home Improvement	5,551	4.7%
Convenience Stores	5,298	4.4%
General Merchandise	4,643	3.9%
Crafts and Novelties	4,539	3.8%
Auto Parts	4,370	3.7%
Specialty Retail	4,261	3.6%
Warehouse Clubs	3,749	3.1%
Farm and Rural Supply	3,361	2.8%
Sporting Goods	3,171	2.7%
Dollar Stores	3,145	2.6%
Home Furnishings	3,120	2.6%
Health Services	3,066	2.6%
Other	21,108	17.7%
Total	\$119,209	100.0%



Top Tenants			
\$ in millions  Tenant / Concept	# of Assets	ABR <sup>(1)</sup>	% of Total
Walgreens	26	\$9.6	7.7%
Walmart :	4	\$4.2	3.5%
LA FITNESS	5	\$4.2	3.5%
Lowe's	5	\$4.2	3.5%
TJX	9	\$3.7	3.1%
<b>♥CVS</b> pharmacy <sup>™</sup>	9	\$3.0	2.5%
Wawa	9	\$2.7	2.2%



- Two turnkey & two ground leases
- High-performing Sam's Club paying % rent in Brooklyn, Ohio recently exercised fiveyear extension
- Supercenter in Hazard, Kentucky built into side of mountain with limited competition



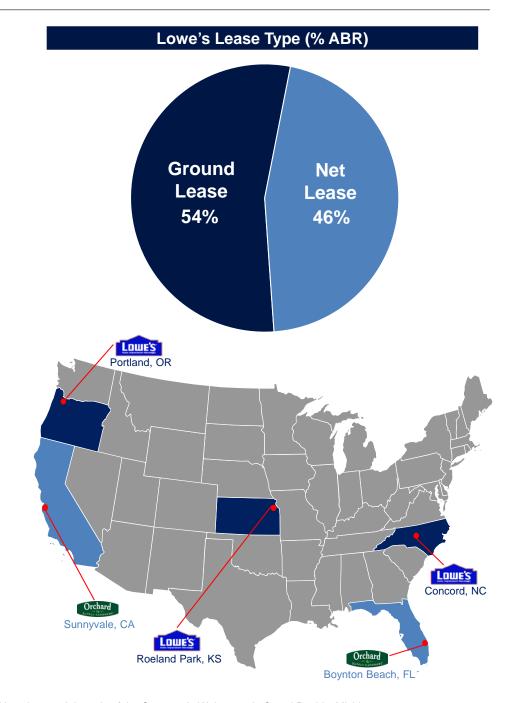




#### Portfolio Breakdown

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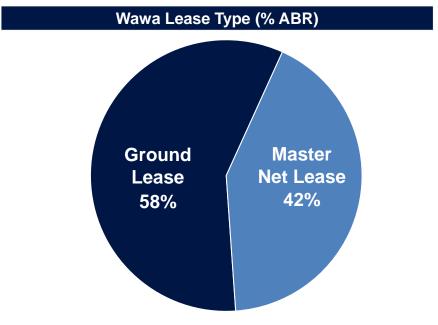
- Diversified portfolio comprised of three full size prototypes on ground leases & two turnkey small format Orchard Supply Hardware stores
- Orchard Supply Hardware stores located in Silicon Valley & SE Florida
- Weighted-average remaining lease term of 14 years





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- Geographically diverse portfolio comprised of six ground leases & a threestore master lease
- Industry-leading gas & convenience store operator founded in 1803
- Investment grade credit rating
- ADC developed five of the nine properties



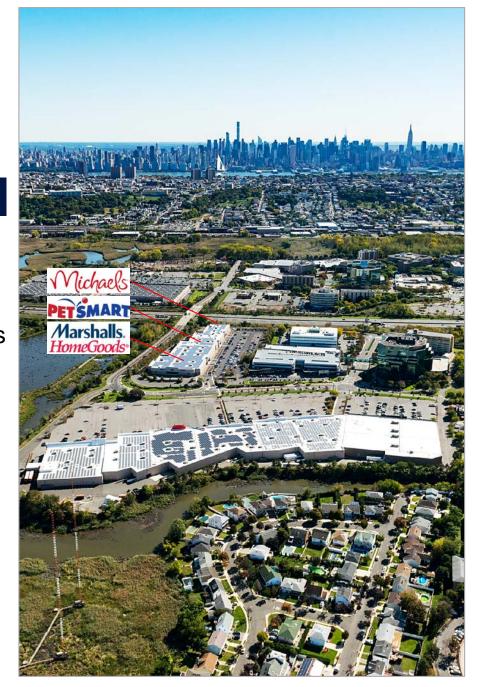


#### High-Quality Retail Real Estate = Stronger Residual Values



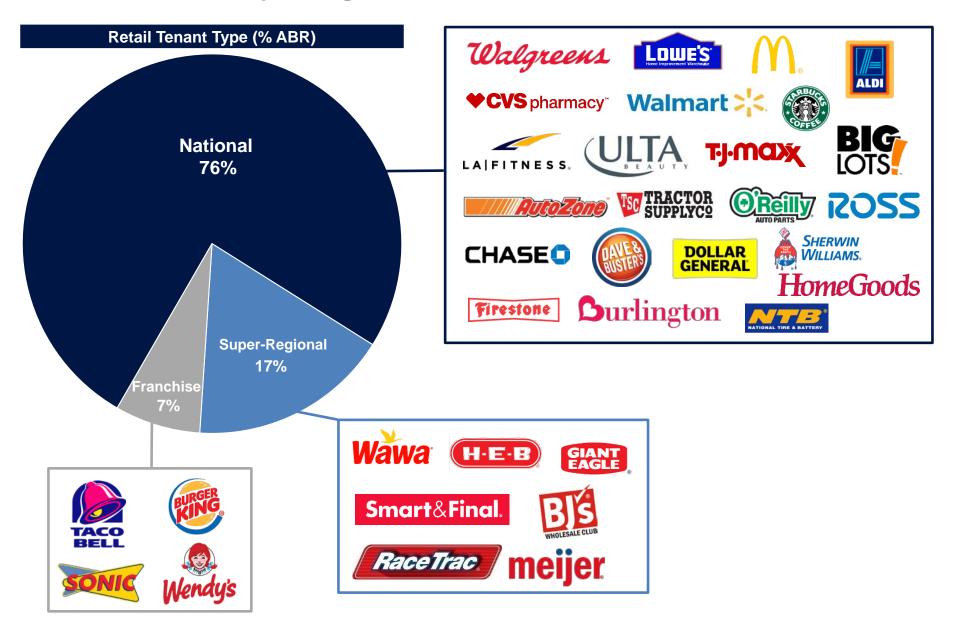
#### **Secaucus, New Jersey**

- \$43 million multi-tenant transaction
- 57% of GAAP ABR from TJX Companies
- Five-mile daytime population density of
   1.8 million
- More than 230,000 vehicles per day
- Part of a 3.5 million square foot mixeduse project



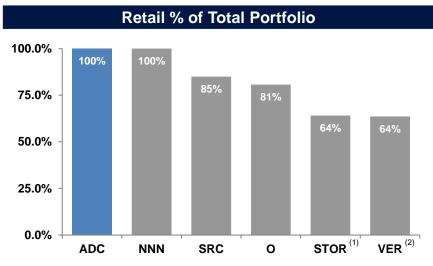
#### National and Super-Regional Retailers

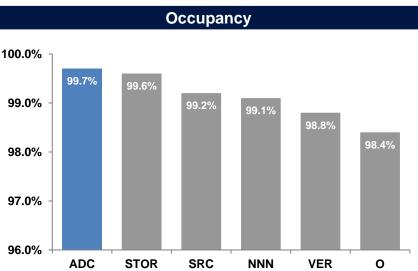
Industry-leading brands and retailers operating in e-commerce resistant sectors

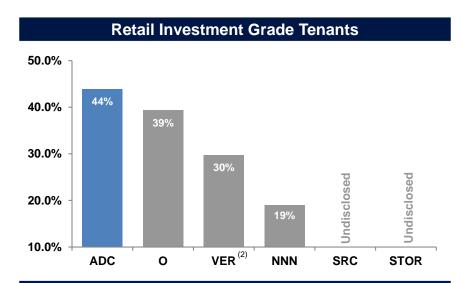


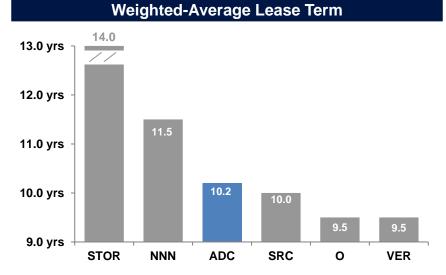
#### Leading Pure-Play Retail Net Lease REIT

# Diversified portfolio of high-quality retail properties occupied by superior credit tenants under long-term leases









ADC data as of December 31, 2017.

Peer data from fourth quarter 2017 supplemental or company SEC filings.

<sup>(1)</sup> Excludes Early Childhood Education, Career Education, Behavioral Health, Elementary and Secondary Schools, Lumber Wholesalers, Wholesale Automobile Auction and All Other Service Industries, as disclosed.

<sup>(2)</sup> Excludes Office, Industrial and Distribution, as disclosed.

#### Embedded Redevelopment Opportunities

#### **Mount Pleasant, Michigan**

- Legacy shopping center located on main retail corridor across from Central Michigan University's campus
- Kmart Cash ABR: \$175K gross
- 7-acre site
- Represents 15% of GAAP ABR expiring in 2018
- Negotiations underway with several leading retailers



#### Frankfort, Kentucky

- Legacy shopping center located in Frankfort's dominant retail trade area
- Kmart Cash ABR: \$165K net
- 5-acre site
- Represents 15% of GAAP ABR expiring in 2018
- Negotiations underway with several leading retailers



#### Development and PCS Projects

#### Completed or commenced 11 projects totaling \$62.7 million in 2017

#### **Under Construction**



Art Van Furniture Canton, MI



Camping World Grand Rapids, MI



Mister Car Wash Urbandale, IA



Mister Car Wash Bernalillo, NM



**Burger King** North Ridgeville, OH

#### **Recently Completed**



Burger King Heber, UT



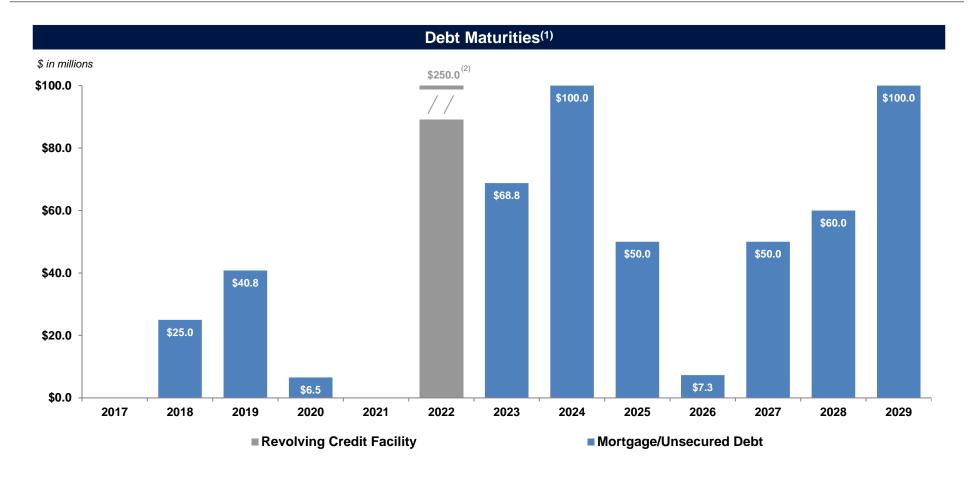
Camping World (2)
Georgetown, KY & Tyler, TX



Orchard Supply Hardware Boynton Beach, FL

# Financial Overview ONE WAY Physic Teeter FIETH&

#### Capital Structure, Financial Ratios



Capitalization Statistics <sup>(1)</sup>		
Equity Market Capitalization	\$1.6B	
Total Enterprise Value	\$2.1B	

Financial Ratios <sup>(1)</sup>		
Fixed Charge Coverage Ratio	4.2x	
Net Debt / Recurring EBITDA	4.3x	
Total Debt to Total Enterprise Value	24%	

<sup>(1)</sup> As of December 31, 2017.

#### Investment Summary Highlights

- > Highest-quality retail real estate
- Most secure cash flows
- > Strongest balance sheet
- Proven track record of execution
- Consistent dividend growth
- Robust growth trajectory



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